

Annual Report 2021





8 | Emergency aid and reconstruction in the aftermath of the flood disaster

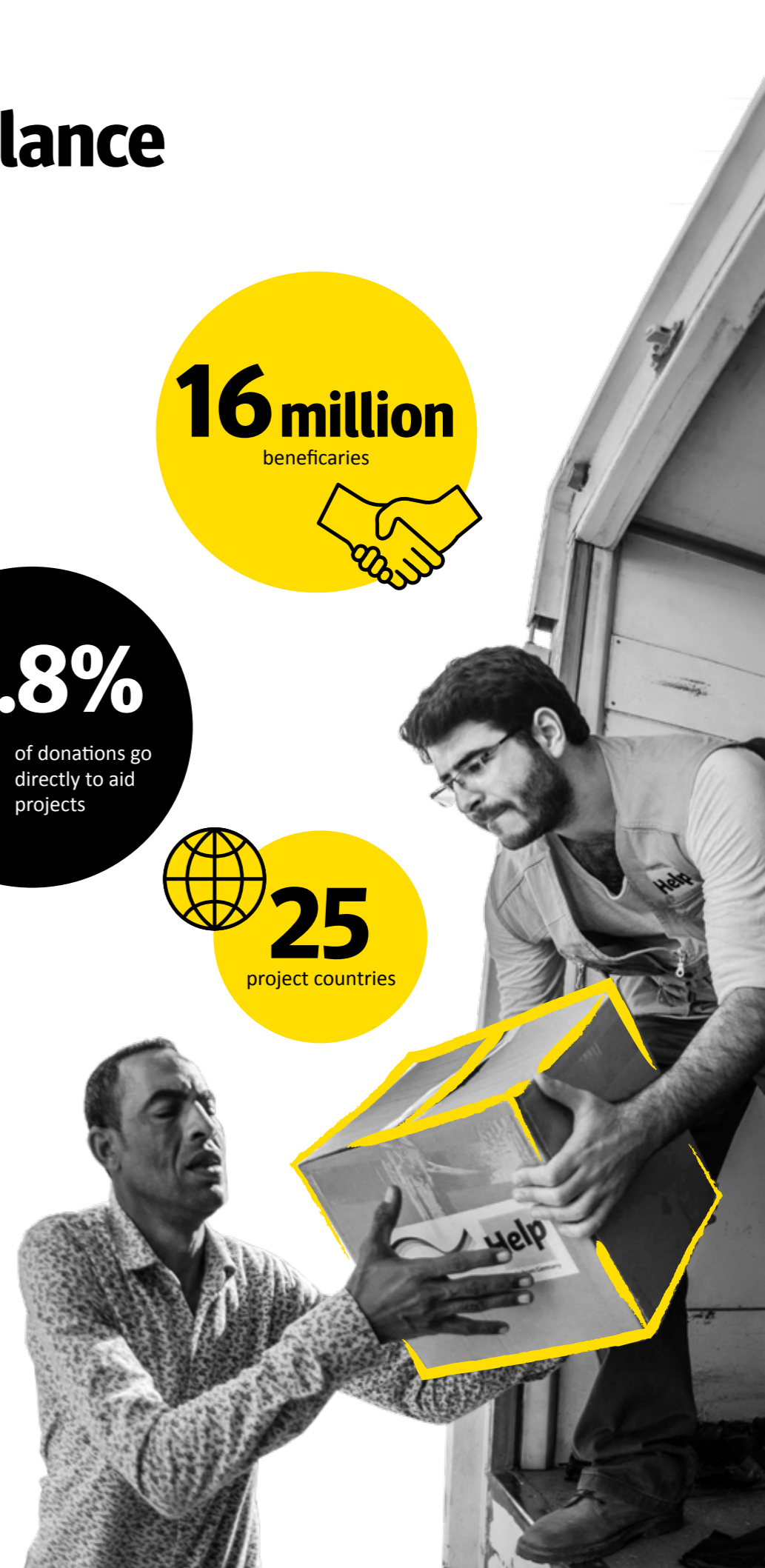
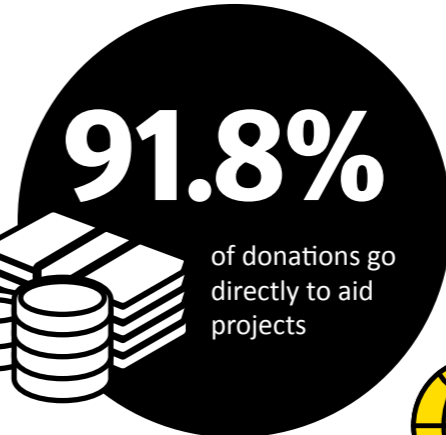


6 | Help anniversary in 2021



15 | Afghanistan: Training programmes with a lasting effect

Help at a glance



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Preface

Dear readers,

We celebrated a very special anniversary in 2021: 40 years of Help and our principle of "Assistance towards self-reliance". And yet we hardly had any time to take a look back at our 40-year history. That's because most of our attention during the year was taken up by disasters, as is so often the case, and by the people in need who were waiting for Help to quickly provide emergency aid, which we of course did.



Even though employees at our management office in Bonn were able to get together on 15 July (the day Help was established) with Executive Board members and founding members of our organisation, as well as Bonn Mayor Katja Dörner, to take a brief look back at the last 40 years, everyone's attention was focused on the disastrous flooding in the region around Bonn, and in particular near the Ahr River. We therefore got back to work immediately after that small ceremony. Employees and volunteer helpers were involved in the initial clearing and clean-up work, and we were overwhelmed by the solidarity displayed by donors and the support they provided, which showed us once again how much we can accomplish when we work together.

Given our origins as an organisation that was founded 40 years ago to help Afghan refugees, we were especially concerned by the events that took place in Afghanistan in 2021. However, we are also grateful for the fact that we were able to maintain our support for the people in Herat, Badghis, Ghor and Farah and resume our project work in those cities and provinces after only a short interruption.

The year 2021 was quite eventful and we can already say today that 2022 has presented us with at least as many new challenges around the world. Only by working together will we be able to resolve the various crises and conflicts that exist around the globe. Change requires solidarity. We stand for both – and that's why we need you to continue to work with us in future as well.

In the meantime, thank you for your loyal and generous support!

Warm regards,

Bianca Kaltschmitt
Managing Director

Timo Stegelmann
Managing Director

Help anniversary in 2021

40 years of "Assistance towards self-reliance"



40 years of Help means four decades of "Assistance towards self-reliance". Help was founded on 15 July 1981 in order to provide support and assistance to Afghan refugees and internally displaced Afghans following the invasion of Afghanistan by the Soviet Union. In addition to offering urgently needed emergency aid, Help provided vocational training to the refugees and displaced persons, who were thus able to quickly secure a livelihood for themselves.

This principle of "Assistance towards self-reliance" has been a consistent component of the approach employed by Help throughout its 40-year history. For Help, the main idea behind this principle is to help people learn how to escape from poverty and overcome crises on their own and in this manner create long-term opportunities for themselves and their communities. If a famine is raging somewhere, for example, Help

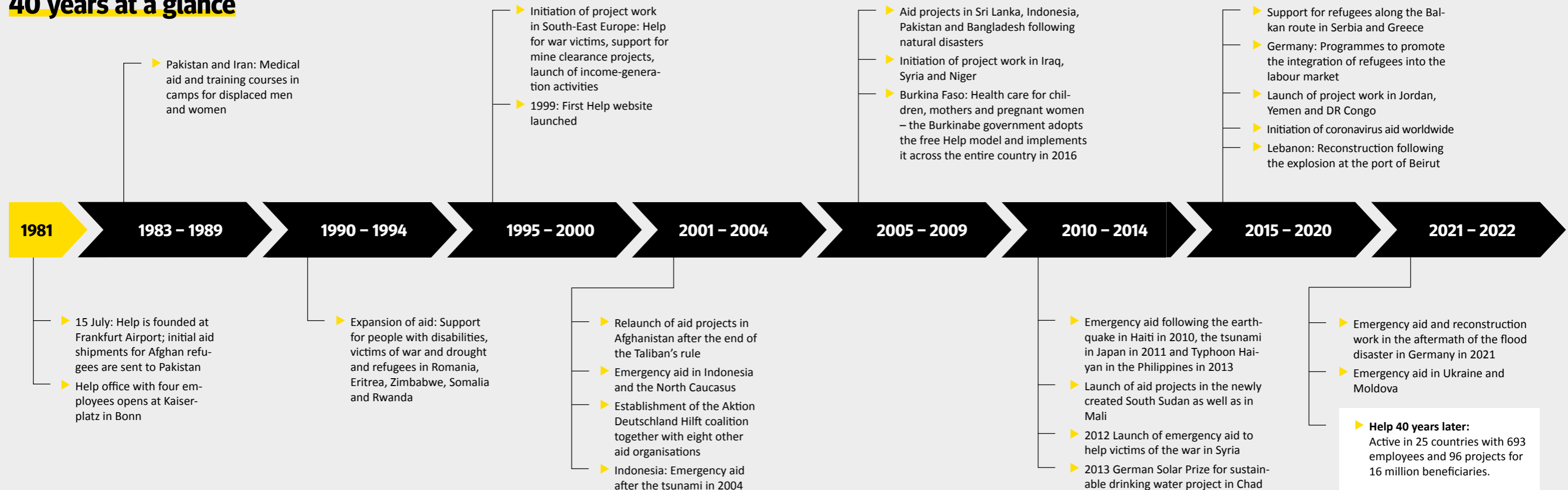
will not only distribute food but also seeds – and we will also teach people how to create sustainable agricultural systems. One of the ways we fight poverty is by making it possible for young people to participate in training programmes that open up new career opportunities. Indeed, Help has been demonstrating the effectiveness of this approach for more than four decades now.

THE HELP CONTINUES

Help has been able to celebrate many successes over the last 40 years – for example the introduction of free health care for mothers and children in Burkina Faso. At the same time, war, natural disasters and, most recently, the coronavirus pandemic tend to exacerbate existing crises. That's why Help continues with its work around the world and its mission of helping people establish the conditions needed to ensure they can live in dignity and safety.



40 years at a glance





“Everything was underwater”

Emergency aid and reconstruction after the flood disaster

The world fell apart for many families in Germany in summer 2021, when disastrous flooding in the German states of Rhineland-Palatinate and North Rhine-Westphalia on 15 July 2021 killed more than 180 people. Towns and villages were devastated and streets and train tracks were destroyed or torn away. Help was there immediately to assist locals with clearing and clean-up work and we are currently supporting more than 50 charitable organisations with their ongoing efforts to help those affected by the disaster.

A TRAIL OF DESTRUCTION

Christian K. from Weilerswist woke up with a start to the shrill sound of sirens in the middle of the night. He and his wife then watched with horror as huge amounts of water flowed into their house. “It came through the door and it came through the masonry and the floorboards – it was awful”, he told us a few days later. “Everything was underwater.”

The western part of Germany was hit by extremely severe weather in mid-July 2021, when more than 150 litres of rain per square metre fell on parts of the states of North Rhine-Westphalia and Rhineland-Palatinate within 24 hours. The result was devastating, as entire towns and villages were flooded and narrow streams were transformed into raging torrents. Houses, schools, kindergartens, stores and other businesses were flooded, streets were destroyed and bridges and railway tracks were torn and swept away. The resulting damage was estimated to be approximately 30 billion euros.

The flooding took most people in the affected regions by surprise. Many literally battled to save their lives during that terrible night – and some lost that battle. A total of 134 people were killed by the flooding in the Ahr valley alone, where waters rose to a height of up to ten metres.

CLEANING UP AFTER THE DISASTER

As an aid organisation that operates around the globe, we normally focus on countries other than Germany. Nevertheless, we obviously had to take action when we saw what was happening in our own region – just as Help took action after disastrous floods in Germany in 2002 and 2013.

Help was there immediately to assist locals with clearing and clean-up work during the first few days after the disaster. One such local was Christian K., who lives with his family in Weilerswist, where a team from Help showed up to assist with the removal of mud and debris. We also distributed drinking water, tools and urgently needed equipment such as dehumidifiers in numerous towns and villages.

DIRECT SUPPORT FOR REBUILDING

The flooding in western Germany not only caused extensive material damage; it also left behind deep psychological wounds, especially among children and teenagers. “Things were already difficult for our children”, says Friedrich Kratz-Maurer, the principal of the Grüntal primary school in Stolberg, which was heavily damaged by the flooding. “After living with the effects of the coronavirus pandemic for over a year, they now had to deal with this flood catastrophe. When you look at the kids, you can see just how affected they still are by the whole situation.”

It was clear to Help from the very beginning that we had to assist schools and daycare centres in particular with their reconstruction efforts and that we also had to provide support to strengthen charitable organisations and initiatives. That’s because such institutions play a crucial role in helping people that have been traumatised by disaster to get back to something approaching normality.

Among other things, Help provided more than 1.1 million euros in funding to support 34 social institutions and charitable organisations and initiatives in the affected regions. That amount has since been increased to nearly 1.5 million euros, and more than 50 organizations are now being provided with funds. These numbers will also increase further in future.

HELP THAT KEEPS GOING

The money has been used, and continues to be used, to fund renovation work and transport costs and to replace lost equipment



Help assisted locals with clearing and clean-up work during the first few days and weeks after the disaster.

and materials, in particular school equipment such as digital and analogue learning media, furniture, musical instruments, toys and sports equipment. As a result, for example, more than 3,000 school pupils in seven schools, as well as 290 children in five daycare centres, benefited from the support we provided in 2021.

Help also took measures to support other organisations, such as the volunteer fire brigade in Heimerzheim, which received funding to help replace technical equipment. Funds were also provided to Marien-Hospital Erftstadt-Frauenthal for the procurement of a ventilator, and to the Grüntal primary school, which used the money to organise a circus week as a way of helping children deal with the traumatic events they experienced.

The aid Help is providing for flood victims is thus varied, rapid, measurable, geared towards the long term and, above all, necessary. That’s because despite all the solidarity displayed and the many successes achieved, it’s still going to take a long time for things in the affected regions to get completely back to normal. Help will therefore be there in future as well to provide assistance to the people and organisations that need it.

WHAT WE ACCOMPLISHED IN 2021:

- ▶ Provision of 1.1 million euros to support 34 social institutions and charitable organisations
- ▶ Provision of sustainable toys and games and state-of-the-art school equipment for more than 3,000 school pupils in seven schools, as well as 290 children in five daycare centres
- ▶ Funding for after-school programmes for 215 children and teenagers
- ▶ Support for more than 800 sports enthusiasts in four sports clubs
- ▶ Provision of aid to three health care infrastructure facilities and two disaster relief organisations

Together we achieve more

Our partners for flood relief

Help is relying completely on its principle of “Assistance towards self-reliance” with regard to the flood disaster as well. We are helping charitable organisations and initiatives organise further reconstruction activities on their own. Here we present some of the 34 partners we provided funding to in 2021:



Corinna Bell,
Case Manager at
Bunter Kreis Rheinland e.V.

“We were heavily impacted by the flooding. Our administrative office

in Bad Neuenahr was severely damaged and our warehouse, in which we store all materials and equipment, such as hand-craft utensils, flyers and all equipment for our events, was completely destroyed. We weren't able to salvage anything. That's why we turned to Help for financial assistance, and thankfully we were able to receive it. We were very happy to receive such outstanding support, and we would like to thank all the donors who made this assistance possible.”



Adrian Borchardt,
Teacher at the LVR-Paul-Klee-Schule
in Leichlingen

“I've been teaching for almost 36 years but I had never before experienced such a challenging situation. Help has truly been a lifesaver for us.”



Jens Kossmann,
Head of the fire-fighting
team in the Swisttal volun-
teer fire brigade

“You want to keep on helping, but suddenly you're standing there,

unable to help anymore. This was actually the first operation where we realised at some point that it was over and we needed to take a break and figure out what we were going to do next.”



Ulrike Dobrowolny,
Chairwoman of
Hospiz-Verein
Rhein-Ahr e.V.

“Our office was completely flooded. We

couldn't go into the office for days because it was impossible to get in there. Help was a godsend here, because its assistance made it possible for us to clean up and re-equip our office. In fact, I started to sleep easier again after we received the confirmation of assistance from Help.”

OUR HELP CONTINUES! Help continues to support charitable organisations that assist those who were affected by the flooding, or which were themselves impacted by the disaster. Dirk W. Pieck, our Programme Coordinator for Flood Relief, will be happy to discuss your situation with you. You'll find the application for assistance form and other information here:



Help Innovation Award 2021

Creative responses to global challenges

International development work has made some major progress over the last few decades. Nevertheless, and more than ever before, increasing inequality, as well as political crises and, above all, climate change, require more effective responses and solutions that are aligned with the specific challenges in each case. Help has therefore set itself the goal of making its international project work more effective, more collaborative and, above all, more sustainable in future.

NEW SOLUTIONS FOR ONGOING CRISES

Support for innovation is a key component of the strategy for achieving this goal. In order to enable the implementation of new creative ideas, Help launched a new Innovation Award in 2021. Help employees from all project countries can enter their ideas and compete for the award. An independent jury reviews and evaluates the ideas submitted, and the winning team then receives 10,000 euros in start-up funding to implement their project.

The first Innovation Award focused on the topic of “Environment and Sustainability”. The team from Help Niger ended up winning the award with a creative concept that combines environmental protection with measures to strengthen social justice.

COMBATING POVERTY AND MALARIA SUSTAINABLY

Niger is a country that is marked by extreme poverty, and its capital, Niamey, is being buried in plastic waste. Indeed, some 320,000 tonnes of waste is produced in the city each year, with plastic waste accounting for 16,000 tonnes of this total. The resulting mountains of waste not only endanger local plants and animals; they are also a threat to the health of the people who live in Niamey. The waste and rubbish clog the city's sewage system, for example. This creates an ideal breeding ground for mosquitoes that carry and transmit malaria, as the insects can multiply quickly in the still waters.

The innovative project proposal submitted by Help Niger not only offers a solution to the plastic problem in Niamey; it also helps counteract the extensive poverty and youth unemployment in Niger. The project involves the launch of a large-scale information campaign and the use of financial incentives to get young people to collect plastic waste. Help and our local partner GVD 30 have now begun teaching the young men and women to transform the waste into new products – for example cobblestones, WC flooring, floor tiles, tables, desks and benches, all of which can be sold at a profit.

STRONG IDEAS AND STRONG PARTNERS

“The young people are very motivated and interested”, says Rachida Hamza, the Project Administrator at Help Niger. “They were interested in the project straight away and immediately got to work. The project will strengthen our youth and support the further development of our country.” The money from the Innovation Award made it possible to get the project up and running – and it's already producing initial positive results.

Powerful ideas are needed in order to overcome the challenges we currently face – and we also need strong partners to support such ideas. With the Innovation Award, Help is demonstrating its commitment to fresh ideas and greater creative freedom in development work.



10 years of Help in South Sudan

A country on the verge of famine

Help's involvement in the East African nation of South Sudan began in 2011, shortly after the country declared its independence from Sudan. Initial projects focused on support for internal refugees near the border to Sudan, but we soon expanded our activities in the country by financing the construction of schools, sanitary facilities and water supply networks, among other things. When civil war broke out again in 2013, Help assisted displaced groups by implementing an integrated water, sanitation and hygiene (WASH) project.

A SPIRAL OF EXPULSION AND HUNGER

More than 2 million people are currently internally displaced in South Sudan, and 1.4 million children in the country were acutely malnourished in 2021. Famine is a constant threat, not least due to the fact that despite a ceasefire, the ongoing violence and slow progress with the establishment of administrative structures are also having a detrimental effect on agricultural production in South Sudan. More than 90% of the country's population earn their living in the agricultural sector, and many farms have been unable to cultivate their fields because of all the violence and the people fleeing it. In addition, alternating periods of extreme drought and destructive flooding have repeatedly led to crop failures, thus making it very difficult to break the cycle of hunger and expulsion.

STANDING BY DISPLACED PEOPLE

Help has been assisting the civilian population in South Sudan for ten years now. One of the things we have done here is im-

prove health care in rural areas by building 12 treatment centres in the countryside. Just under 40,000 acutely malnourished children and more than 35,000 nursing mothers and pregnant women have been treated at the centres to date.

In addition, the construction of two dams has helped 12,000 people feed their livestock and irrigate their fields. More than 380,000 people have been given access to drinking water through the construction or repair of wells in the country. By training pump mechanics, we are also ensuring that people will be able to use and maintain the wells over the long term.

WHAT COMES NEXT

Despite all of these successes, a lot of support is still needed. According to UNHCR, only 20 per cent of the funds needed for humanitarian aid in South Sudan were actually provided in 2021. A total of 8.9 million people in South Sudan depend on humanitarian aid. Help will continue to do its work in the youngest nation on Earth in order to help its people determine the course of their own lives.



Hope following the crisis

Creating new opportunities in South-East Europe and Ukraine

Development work is often necessitated by crises – and this has been the case in South-East Europe as well. While our work in the region these days focuses mainly on achieving economic and social stability, the history of Help in the Western Balkan region is inextricably linked with past crises, and in particular with the Yugoslav Wars in the 1990s.

Forced migration, poverty and the mining of entire regions led to the launch of Help's initial aid projects in Bosnia and Herzegovina and in Kosovo in 1995, and later in Serbia and Montenegro as well. Within the first ten years, Help provided 38 million euros' worth of emergency and reconstruction aid. More than two million square metres of land was cleared of mines.

SELF-DETERMINATION INSTEAD OF POVERTY AND MARGINALISATION

The region continues to face major challenges today, as the Western Balkan countries are battling corruption and high unemployment and are also trying to manage conflicts between the individual nations and ethnic groups that are constantly simmering under the surface. Young people in particular cannot see any future for themselves and often emigrate as a result.

Help's activities in South-East Europe therefore currently focus on socio-economic development in the region. We support low-income families and young people by helping them to set up and develop future-oriented micro and small enterprises. True to its principle of "Assistance towards self-reliance", Help offers support by providing equipment, training and professional development opportunities. We also support particularly vulnerable groups, such as the Roma ethnic group and people with Down syndrome, and we continue to provide assistance in the aftermath of natural disasters, such as the earthquake in Albania in 2019.

HOPE THROUGH "ASSISTANCE TOWARDS SELF-RELIANCE"

Since 2001, Help has assisted with the establishment of 13,500 micro and small enterprises and has also offered business training programmes to just as many entrepreneurs. Our principle of "Assistance towards self-reliance" is a model for success – one that we also began applying in 2021 in eastern Ukraine, where a programme for supporting displaced persons and other disadvantaged groups through sustainable income generation was launched in Luhansk and Donetsk.

The Russian invasion in February 2022 ended the associated project prematurely. Since then we have been focusing on providing emergency aid to refugee families in Ukraine and neighbouring Moldova. Nevertheless, we are convinced that the need for projects that offer hope and bolster confidence will be that much greater after the fighting ends.



10 years of war in Syria

Revitalisation of agriculture in north-east Syria

15 March 2021 marked ten years of conflict in Syria. The country is divided today, with the government in control of large parts of the country, while the Kurdish regions in north-east Syria are controlled by the Kurdish Self-Administration. North-east Syria is considered the bread basket of the country, but after years of drought and the effects of war, some type of development policy and support are urgently needed in the region. Help has assisted with efforts that have made it possible to begin using agricultural areas again and thus increase the production of basic foodstuffs.

Small farmers are being trained to use sustainable farming and irrigation techniques that will improve their ability to manage any long periods of drought in future. The focus here is on using organic and water-conserving methods for maintaining and improving soil quality. Water infrastructure has also been repaired.

In addition, we successfully fended off a huge swarm of desert locusts in east Syria in 2021, thus preventing a plague that would have destroyed a large portion of the year's crop.

SUSTAINABLE REVITALISATION OF AGRICULTURE

Help built a sand dam in a seasonal river in order to replenish groundwater and thus make more water available in this extremely dry region. We also provided small farmers with farm animals

and feed and made veterinarian services available to them. Keeping livestock such as chickens and sheep not only improves people's diets; it also leads to a sustainable circular economy that helps increase farm yields and income. Our support measures are leading to the revival of the agricultural sector that is so important to the region, and this is having a major impact in terms of stabilising the overall situation. This type of success also weakens the influence of radical forces in society.

Help is also providing assistance in numerous camps for displaced persons by, among other things, distributing urgently needed hygiene products such as soap, toothpaste and diapers. In addition, our local partners have conducted hygiene training courses for children and adults.

Help has been providing aid to the people of Syria since 2006 – for example by distributing food and winter clothing, supplying drinking water and offering emergency lessons to Syrian children.

Help that keeps going

Afghanistan: Training programs with sustainable impact

Help has been providing assistance to people in Afghanistan for 40 years now – four decades that have been marked by major upheavals in the form of war, displacement, poverty and hopelessness. At the same time, our activities in the country have led to successful development work and investments in Afghanistan's future.



TRAINING FOR 14,000 YOUNG PEOPLE

Afghanistan has a young population and is actually full of opportunities: More than 63 per cent of the population is under 25 and more than 600,000 people are potentially able to enter the workforce every year. Our organisation helps such people take control of their own future. Help has been funding vocational training programmes in the western Afghan provinces of Herat, Badghis, Ghor and Farah since 2008.

To date, more than 14,000 young men and women have been trained in the electrical trades and in fields such as dressmaking and tailoring, weaving and carpentry. Help supports these trainees after they complete their programmes by helping them find jobs, and we also provide them with work clothes and food packages and assist them in establishing their own businesses.

A CASCADE EFFECT

More than 1,000 people participate in the vocational training programme each year. The young participants are trained for six months in a field of their own choosing. After every project phase, a study is conducted in which the participants are queried on their current

employment situation. The results demonstrate the project's sustained effect:

According to our latest study (2022), 60 per cent of the people who completed our training programme are now working, and 74 per cent of these individuals are self-employed. This development is having a cascade effect in terms of other development parameters, as 71 per cent of our former trainees now have improved access to health services and 50 per cent are eating better diets.

Lailoma, who is taking part in a carpet weaving course, is hopeful and optimistic: "The first day in the vocational training centre was unforgettable. I could imagine setting up a workshop at home in order to support my family after I complete my training."

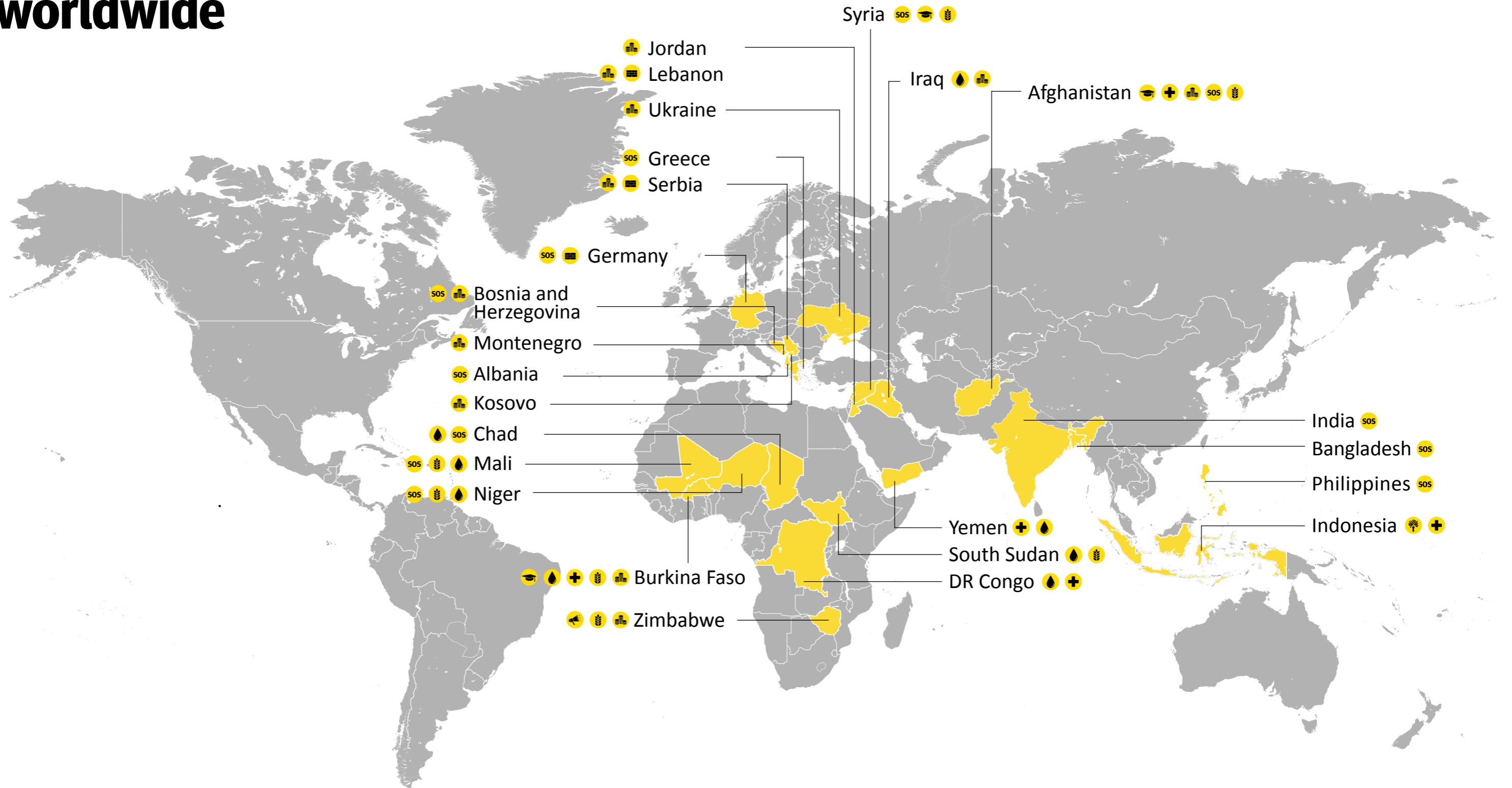
Help's work in Afghanistan continues, despite the return of the Taliban to power. Following a brief interruption of our activities, we were able to relaunch our projects – thanks to our long-standing relationships on the local level and our solid understanding of local structures. We focus on transparency and diplomacy when we work – and people and their well-being are always our top priority.

THE CURRENT SITUATION

The assumption of power by the Taliban on 15 August 2021 triggered a severe crisis in Afghanistan. Many aid organisations found themselves forced to leave the country, even as humanitarian needs increased in the wake of the takeover. A total of 24 million Afghans currently depend on some type of support and 3.5 million people are living as refugees in their own country. Most of these refugees are being housed in makeshift shelters where they suffer from hunger and are exposed to the cold.

Help continues its work in Afghanistan, despite the unsafe conditions in the country. Besides funding training programmes, we also provided emergency aid and distributed food and cash to 1,400 displaced families in 2021. We are furthermore currently making plans to expand our activities in the country.

Our work worldwide



Project countries (Status: December 2021)

- Education
- Food
- Livelihood security
- Refugees
- Health
- Disaster preparedness
- Climate protection
- SOS Emergency aid
- Water
- Reconstruction

In memory of Klaus-Jürgen Hedrich



We are deeply saddened to report that our long-time Executive Board member Klaus-Jürgen Hedrich passed away on 28 June 2022.

Klaus-Jürgen Hedrich, former Member of the Bundestag, CDU/ former Parliamentary State Secretary, served as Deputy Chairman of Help from 1985 to 2020. Together with Rudolf Bindig as Chairman, he led the organisation over a period of 35 years in a voluntary capacity. During this time, Help developed from a small non-partisan association that focused on projects for Afghan refugees into an aid organisation with projects in 25 countries with a total volume of 35 million euros.

Both Klaus-Jürgen Hedrich and Rudolf Bindig handed over the reins in the Executive Board at the end of 2020. Hedrich stayed on the Extended Board, where he helped manage the transition phase and shared his many years of knowledge and experience with the new Board members.



A LIFE DEDICATED TO HUMANITARIAN AID AND DEVELOPMENT WORK

During his 35 years of service, Klaus-Jürgen Hedrich visited many project sites and regions in order to assess Help's work on the ground. He also maintained close contact with all staff members and represented the organisation on numerous occasions both at home and abroad. His presence and activities were also symbolic of Help's continuous development. Non-partisan work in committees and collegial relationships with parliamentarians and representatives from society at large were very important to him.

We are deeply grateful to him for his decades of tireless voluntary work, the great interest he showed in Help's expanding fields of activity and the various ways in which he demonstrated his commitment to people in need.

We will honour Klaus-Jürgen Hedrich's memory, and our thoughts at this time go out to his family.

Boards and their tasks

MEMBERS' MEETING

- ▶ **Dr Naim Assad** (founding member)
- ▶ **Uwe Baust** (Member of the Management Board of Stadtparkasse Düsseldorf)
- ▶ **Rudolf Bindig** (former Member of the Bundestag, SPD/Honorary Chairman)
- ▶ **Bernd Dreesmann** (Founding Secretary of Deutsche Welthungerhilfe e. V., ret'd) † 25 July 2022
- ▶ **Katja Dörner** (Mayor of Bonn)
- ▶ **Kerstin Düsch** (Commissariat of German Bishops)
- ▶ **Erich G. Fritz** (former Member of the Bundestag, CDU, Chairman of the Board of the Georg Kraus Foundation)
- ▶ **Angelika Graf** (former Member of the Bundestag, SPD, Ombudsperson)
- ▶ **Andreas Glück** (Member of the Bundestag, FDP)
- ▶ **Klaus-Jürgen Hedrich** (former Member of the Bundestag, CDU/ former Parliamentary State Secretary) † 28 June 2022
- ▶ **Dr Barbara Höll** (former Member of the Bundestag, Die Linke)
- ▶ **Ottmar von Holtz** (former Member of the Bundestag, Bündnis 90/Die Grünen)
- ▶ **Anette Hübinger** (former Member of the Bundestag, CDU)
- ▶ **Dr Uwe Janssen** (founding member)
- ▶ **Angelika Josten-Janssen** (former Managing Director of Help)
- ▶ **Ulrich Kelber** (former Member of the Bundestag, SPD / former Parliamentary State Secretary / German Federal Data Protection Commissioner)
- ▶ **Dr Georg Kippels** (Member of the Bundestag, CDU)
- ▶ **Volkmar Klein** (Member of the Bundestag, CDU)
- ▶ **Gudrun Kopp** (former Member of the Bundestag, FDP / former Parliamentary State Secretary)
- ▶ **Jörg Leske** (Chairman of the Board of NAK-karitativ e.V.)
- ▶ **Dr Andreas Nick** (former Member of the Bundestag, CDU)
- ▶ **Christian Schmidt** (former Member of the Bundestag, CSU/former Federal Minister of Agriculture, High Representative for Bosnia and Herzegovina)
- ▶ **Ute Vogt** (former Member of the Bundestag, SPD/former Parliamentary State Secretary)
- ▶ **Gabi Weber** (former Member of the Bundestag, SPD)

The Members' Meeting approves general guidelines, the budget plan and amendments to the Articles of Association. It also elects the auditor and the Executive Board.

SPECIAL SUPERVISORY BODY

- ▶ **Erich G. Fritz** (former Member of the Bundestag, CDU/ Chairman of the Board of the Georg Kraus Foundation)
- ▶ **Dr Barbara Höll** (former Member of the Bundestag, Die Linke)
- ▶ **Jörg Leske** (Chairman of the Board of NAK-karitativ e.V.)

The Special Supervisory Body supervises the Executive Board and reports to the Members' Meeting.

EXECUTIVE BOARD

- ▶ **Dr Georg Kippels** (Member of the Bundestag, CDU/Chairman)
- ▶ **Ute Vogt** (Member of the Bundestag, SPD/former Parliamentary State Secretary/ Vice-Chairwoman)
- ▶ **Ottmar von Holtz** (former Member of the Bundestag, Bündnis 90/Die Grünen, Deputy Chairman)
- ▶ **Rudolf Bindig** (former Member of the Bundestag, SPD/Honorary Chairman)
- ▶ **Derya Türk-Nachbaur** (Member of the Bundestag, SPD)
- ▶ **Klaus-Jürgen Hedrich** (former Member of the Bundestag, CDU/ former Parliamentary State Secretary) † 28 June 2022
- ▶ **Dr Christoph Hoffmann** (Member of the Bundestag, FDP)
- ▶ **Angelika Josten-Janssen** (former Managing Director of Help)
- ▶ **Helin Evrim Sommer** (former Member of the Bundestag)
- ▶ **Dr Wolfgang Stefinger** (Member of the Bundestag, CSU)

The Executive Board within the meaning of Section 26 of the German Civil Code (BGB) (Chairman and Deputies) represents the organisation judicially and extra-judicially. The Chairman as well as both Deputies are authorised to represent Help individually and conduct the organisation's affairs. The Executive Board appoints and monitors the Management.

BOARD OF TRUSTEES

- ▶ **Uwe Baust** (Member of the Management Board of Stadtparkasse Düsseldorf)
- ▶ **Prof. Dr Volker Echtermeyer** (Surgeon)
- ▶ **Dr Hans-Ulrich Heining** (Member of Rotary International)
- ▶ **Ulrich Kelber** (former Member of the Bundestag, SPD/former Parliamentary State Secretary/German Federal Data Protection Commissioner)
- ▶ **Bernd Klippert** (Deputy Chairman of the Board of NAK-karitativ e.V.)
- ▶ **Christiane Lafeld** (Member of the Board of Directors of the Stiftung der Deutschen Lions)
- ▶ **Dr Karl-H. Rolfes** (Chairman, Tank & Rast Gruppe GmbH und Co. KG)

The Board of Trustees promotes the work of the association through its publicity activities. All members work on a voluntary basis. More information can be found in our Articles of Association and at www.help-ev.de/transparency.



Executive board report

In 2021, the Executive Board at Help, whose members serve on a voluntary basis, extensively analysed the association's growth and discussed the structural transformation that is required as a result. A total of five Executive Board meetings were held (of which three were virtual due to the pandemic), while three meetings of the Special Supervisory Body took place (of which two were virtual), as well as one Members' Meeting. Among other things, these meetings focused on Help's strategy in line with its vision and mission, the framework conditions that relate to our work, and the associated risks and opportunities.

FRAMEWORK CONDITIONS FOR HUMANITARIAN AID

The pandemic had a major impact on the humanitarian aid and development policy sector in 2021 as well. In the Global South, in particular, it led to dramatic losses of income due to lockdowns and contact restrictions. Wars, conflicts and the intensifying climate crisis also served to further increase humanitarian need worldwide.

According to the UN, the number of people who depend on humanitarian support reached nearly 250 million at the end of 2021 – which is a new historical high. Help is active in five of the ten locations that are considered to be the sites of the most dramatic crises at the moment: Afghanistan, Syria, Yemen, DR Congo and South Sudan.

The situation in Afghanistan has been particularly difficult since August 2021. In order to keep our staff safe after the assumption of power by the Taliban, Help worked to overcome the various bureaucratic and practical obstacles associated with the German Federal Government's programme for relocating local Afghan employees to Germany. We also adjusted our activities in line with the new challenges we faced.

DEVELOPMENT OF DONATIONS IN GERMANY AND TO HELP

The Bilanz des Helfens report on the development of the donation market last year was published by the Gesellschaft für Konsumforschung (GfK) consumer research organisation in March 2022 and serves as the basis for our assessment of the donation market. According to the report, the volume of donations in Germany in 2021 amounted to 5.8 billion euros, an increase of seven per cent from the previous year. Last year was in fact the best year for donations since such data collection began in 2005. The number of donors stood at just under 20 million, which corresponds to a five per cent increase. This marks a significant positive change after many years of declining donor numbers. The proportion of the population that makes donations in Germany now stands at 30 per cent. The disastrous flooding in Germany was a major cause of this increase, as it was the most important motivation for donations. Aid projects thus focused on local and national projects, while aid to refugee organisations decreased further.

In 2021, Help recorded its best result by far since the association was established. This development was largely due to the approximately 2.1 million euros in donations that were received for flood relief in Rhineland-Pa-

linate and North Rhine-Westphalia. This led to an increase of 92 per cent for Help as compared to the previous year. Leaving aside the flood-related donations, there was still positive development due to the foundation of regular donations and mailings that Help has built up. However, the result is first and foremost due to growth in the online sector and in forwarded/restricted donations. Help currently has 8,690 supporting members that support the association on a regular basis.

Our external service providers for public relations work in 2021 were Talk2move and Apollon for street campaigns (partly remunerated based on success); GFS Fundraising Solutions and directpunkt for direct marketing; SAZ Services for telephone marketing (fundraisers receive a fixed hourly wage and are not compensated on a performance basis); i-gelb, Charicomm and Dotfly for our website and online activities; Medienarchitekten and Andreas Mischok for graphic design; Ströer for outdoor advertising; news aktuell, Zimpel and Point of Listening for media relations; Landau media and Freianzeigen.de for press monitoring and the distribution of free adverts; and Stehli Software Dataworks for donor administration. Help also developed and launched a new brand campaign with the Wigwam e.G. Agency in 2021. The goal of the campaign is to continuously increase brand awareness.

BUSINESS DEVELOPMENT AND RESULTS

In 2021, Help carried out projects with a total volume of 34.66 million euros, which represents a decrease in volume of 1.25 million euros as compared to the previous year. Our own funds were invested in the amount of 6.1 million euros, which represents an increase of 1.14 million euros from the figure for 2020. External funds declined by slightly less than 7.7 per cent (2.397 million euros) to 28.56 million euros. The discrepancy between our own funds and external funds was mainly due to the flood disaster in western Germany. Total income including changes in reserves amount-

ed to 40.05 million euros, which was 1.53 million euros more than in the previous year.

Expenditure for general public relations work and advertising, Help campaigns as set forth in the Articles of Association, and educational and information work amounted to 1.43 million euros in 2021. On balance, expenditure rose in comparison to the previous year by around 539,000 euros. This was largely due to the development and rollout of a new brand campaign, as well as various marketing measures designed to increase income from donations.

Expenditure on administration and other administrative activities, excluding public relations, came to 1.67 million euros, which was 36 per cent (435,200 euros) higher than in the previous year. Restructuring activities also led to an increase in expenditure on administrative personnel of slightly less than 55 per cent (329,200 euros).

PERSONNEL DEVELOPMENT

In 2021 (as at December), Help employed a total of 39 staff members in Germany, as well as a temporary worker on a mini-job basis, two working students, one re-trainee and one staff member on a voluntary social year. Including its employees in Germany, Help employed 693 people worldwide as at the reporting date. The organisation is supported by 32 volunteers, of whom 28 are members of one of the association boards. The current employment criteria ensure that the core team is able to perform tasks in accordance with the Articles of Association. As usual, the annual financial statements and payrolls were outsourced to a tax accountancy office in 2021.

In total, 13 employees took part in 18 continuing education courses in the areas of public relations and fundraising, bookkeeping/finance, human resources, project-related topics and first aid/occupational health and safety. Fortunately, staff turnover at Help remains low. The three highest total annual remuneration amounts were 99,887.90 euros, 80,001.71 euros and 76,454.41 euros, and the remuneration for management and deputies amounted to 259,891.32 euros in 2021.

FINANCIAL POSITION AND LIQUIDITY

An annual surplus was generated in the reporting year, mainly as a result of the overall increase in donations (free and restricted – but in particular restricted) and a rise in donor contributions to administrative costs and in restricted donations.

In 2021, we were able to partially reverse a provision that was created in 2020 for the repayment of project funds, as we were able to avoid this repayment. This had an effect on the result in the

amount of 412,200 euros. All in all an annual surplus in the amount of 2.27 million euros was generated in 2021, whereby this surplus will be consistently applied to projects in the coming years. As ever, external funds from various donors are the most important source of income for carrying out projects. Yet restricted and general donations are necessary to assure Help its necessary capital resources. As in previous years, the financial position is considered to be in good order due to a surplus cover of liabilities by receivables and liquid assets.

FORECAST

The ongoing pandemic continues to affect the humanitarian situation and our programme work. The war in Ukraine that began on 24 February 2022 marks yet another event that has worsened the situation regarding global food security.

As a result of the war in Ukraine and the associated special expenses in various departments, we can also expect to see a decrease in funds that will be available for humanitarian aid and development work in the coming years. Help is aware of the potential changes that may occur as a result and is intensifying its efforts to maintain the current level of funding.

Our programme work will continue to focus on the countries of the Sahel, the Middle East and South-East Europe. The work that Help began in Ukraine in 2021 will focus on emergency aid in 2022 due to the war. We already have a high volume of funds available as a result of our own donations, forwarded donations and financing provided by certain donors.

RISK REPORT

Security risks continue to play a major role in our operational core business – i.e. our programme work. This affects our duty of care towards our employees and their well-being, but also the feasibility of project work.

The assumption of power by the Taliban in Afghanistan posed an additional operational risk in 2021. We had to initially suspend programme work, as our activities focused for a relatively long period of time on safety and security issues and emergency planning. The association adapted its projects to the new situation and helped local workers leave the country. Help has also since made additional personnel resources available for the German Federal Government's programme for relocating local Afghan employees to Germany.

Implementation of flood relief in Germany also poses operational risks. Help pursued the right strategy at a very early stage here by

providing assistance to social institutions and organisations. Other quite useful project ideas were not pursued any further in cases where the legal situation posed a threat in terms of Help's non-profit status. One example of this is means testing, which does not allow for rapid assistance without red tape.

In order to minimise risk in programme work, we have been working since 2020 on measures to map our processes and improve them. Most processes have already been rolled out.

Help also has compliance mechanisms in place in order to minimise risks. Help's Whistleblowing Policy is now being used by staff members, for example, and it was this policy that led to a colleague reporting an incident in Niger in 2021 that was subsequently investigated. This incident involved incorrect documentation and fake lists of beneficiaries and participants. The resulting damage totalled 20,000 euros. The employees responsible for the transgressions admitted their guilt and were let go. Help has taken legal action and further tightened trainings and controls of the implementation guidelines to prevent further incidents.

OPPORTUNITY REPORT

The Executive Board and the Members' Meeting initiated a transformation process in 2021 that takes into account the growth being recorded at Help and the more extensive requirements that now need to be met by governance structures at NGOs. Among other things, this process involved incorporating the principle of dual executive leadership in the form of two Managing Directors into the Articles of Association. These two Managing Directors are jointly responsible for managing operations within the meaning of Section 30 of the German Civil Code (BGB). We also created a new function for a full-time member of the Executive Board with the title of Secretary General (in accordance with Section 26 BGB). The amendments to the Articles of Association were made with the help of a specialist attorney. The Members'

Meeting on 13 December 2021 elected Bianca Kaltschmitt and Timo Stegelmann as Managing Directors. The Members' Meeting on 10 May 2022 adopted the amendments to the Articles of Association and initiated the process to fill the position of Secretary General. The transformation process in the governance structure at Help will therefore be concluded soon.

Personnel resources have been further expanded in order to reduce excessive workloads and duplicate functions, and also in response to the growth of the portfolio and project volume.

EVENTS AFTER THE END OF THE REPORTING PERIOD

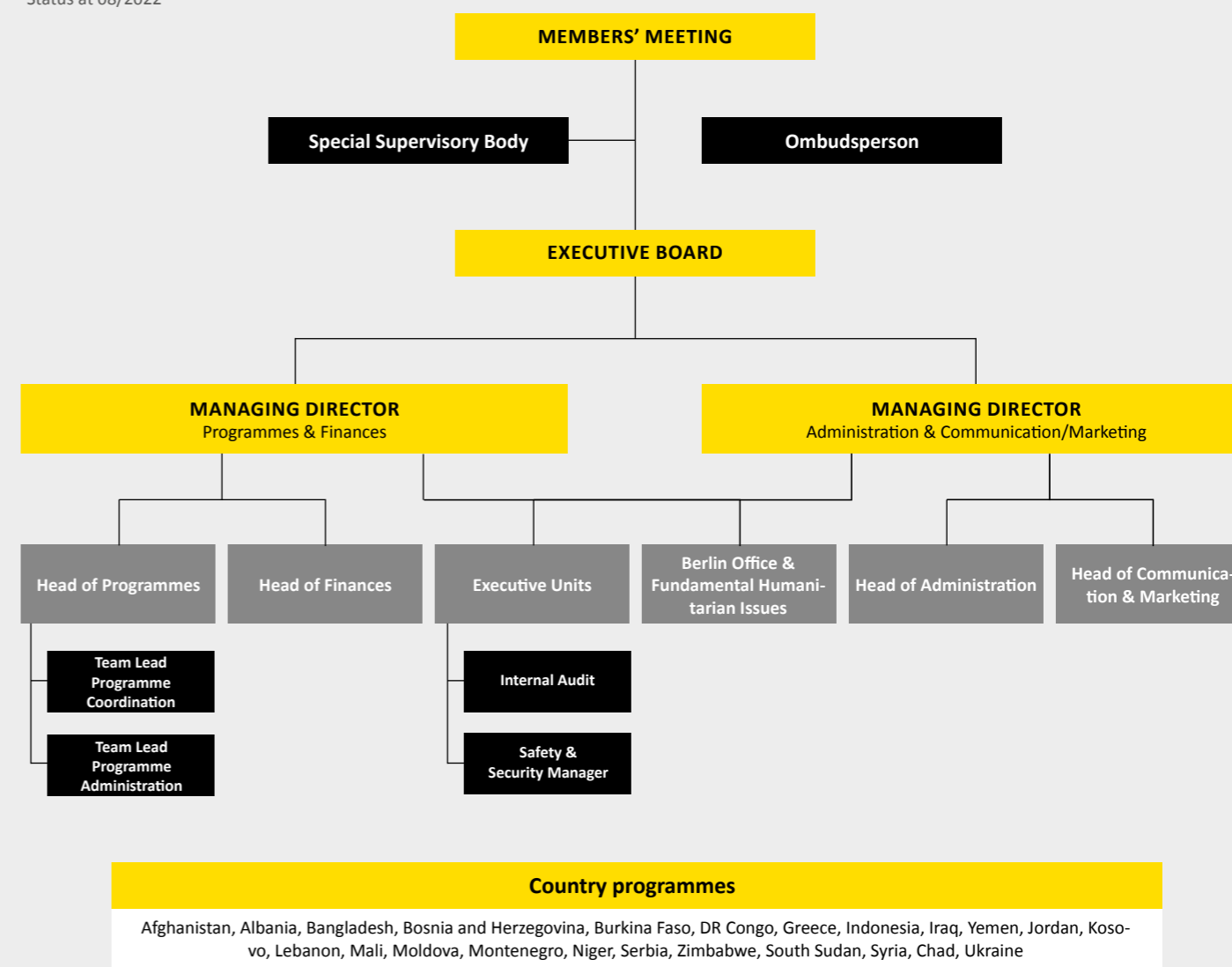
The extraordinary virtual Help Members' Meeting on 10 May 2022 adopted the aforementioned amendments to the Articles of Association, which stipulate the appointment of two Managing Directors in accordance with Section 30 BGB, as well as the appointment of a full-time Secretary General as a member of the Executive Board in accordance with Section 26 BGB. The names of Bianca Kaltschmitt and Timo Stegelmann were entered into the association register on 14 June 2022. The newly created position of Secretary General has not yet been filled.

Dr Georg Kippels

Chairman of the board
Help – Hilfe zur Selbsthilfe e.V.

Organigram

Status at 08/2022



Our global partners in 2021

COUNTRY	PARTNER ORGANISATION	ACRONYM	COUNTRY	PARTNER ORGANISATION	ACRONYM
Afghanistan	Afghanistan Women's Chamber of Commerce and Industry (Zone Office Herat)	AWCCI	Indonesia	Indonesia Bhadra Utama Foundation	IBU
	Organization for Sustainable Aid in Afghanistan	OSAA	Iraq	Mercy Hands for Humanitarian Aid	MH
	Razi Social Development Organization	RSDO	Yemen	RMENA for Human Relief & Development	RMENA
Albania	Agency for Agricultural and Rural Development	ARDA	DR Congo	Union des Groupes d'Etudes et d'Actions pour le Développement de Fizi-Itombwe	UGEAFI
	Berat Municipality		Kosovo	Kosovo Probation Service	
	Mallakstra Municipality			Cure 2 Children	
BASTOB		Dragash Municipality			
Bangladesh	Berkovici Municipality		Lebanon	Basmeh & Zeitooneh	B&Z
	Bratunac Municipality			Arcenciel	AeC
	Ljubinje Municipality			ONG FAABA	
Bosnia and Herzegovina	Prozor-Rama Municipality		Mali	ONG Conseil Appui à l'Education de Base	CAEB
	Vlasenica Municipality			Berane Municipality	
	Non-Governmental Organization for Development and Affirmation of Society	NODAS		Bijelo Polje Municipality	
Burkina Faso	SOS Bihać		Montenegro	Danilovgrad Municipality	
	Travnik City Administration			Podgorica Municipality	
	Trebinje City Administration			Ulcinj Municipality	
Burkina Faso	Banja Luka Prison		Niger	ICT Cortex	
	Zenica Prison			Institute for the Execution of Criminal Sanctions	UIKS
	Action Communautaire pour le Développement du Centre Nord	ACD/CN		Montenegro Ministry of Labour and Social Welfare	
Burkina Faso	Action Gouvernance Intégration Renforcement/Group de travail en santé et développement	AGIR	Roma youth organisation – "Walk with us – Phiren Amenca"		
	Association Adara des Jeunes de Tougan	AAJT	Gestion et Valorisation des Déchets	GVD-Afrique	
	Association des Animateurs et Anciens Animateurs des Projets du Développement du Faso	4AS/PDF	Ecosystems Work for Essential Benefits	ECOWEB	
Burkina Faso	Association des Jeunes pour le Bien-être Familial	AJBF	Philippines	Standing Conference of Roma Citizens' Associations – "League of Roma"	
	Association Jeunesse Culture et Développement	AJCD		Center for Human Rights Niš	
	Association Jeunesse Unie pour le Développement de Barani	AJUD-B		Partners for Integrated Growth And Development	pigad
Burkina Faso	Association pour la Promotion des Initiales Local	APIL	South Sudan	Lower Centenary Producers Trust	LCPT
	Association Provinciale pour la Promotion de la Nutrition des Enfants	APPEN		Assistance for Relief and Development Agency	ARUDA
	Association Trait d'Union des Jeunes Burkinabé	ATJUB		Association Help-Tchad pour le Développement	AHTD
Burkina Faso	Burkina Vert		Chad		
	Coalition des Associations de Soutien aux Groupes Vulnérables	CASGV			
	Fédération Nationale des Groupements Naam	FNGN			
Burkina Faso	Organisation pour les Droits à la Santé et au Développement	ODSAD			
	Direction Régionale de la Santé du Sahel (District sanitaire de Sebba)				
	Greek Council for Refugees	GCR			
Greece					
India	Action Aid India				

This list shows Help's international partner organisations. Further information about our implementation partners for flood relief in Germany can be found on our website.

Financial report

INCOME (EUR)	2021	2020
Donations	10,751,571	5,600,734
<i>of which restricted:</i>	<i>6,303,698</i>	<i>3,361,264</i>
<i>Aktion Deutschland Hilft</i>	<i>5,491,983</i>	<i>2,643,771</i>
<i>other organisations</i>	<i>811,715</i>	<i>717,493</i>
<i>of which legacies</i>	<i>212,941</i>	<i>37,120</i>
<i>of which fines</i>	<i>500</i>	<i>4,650</i>
<i>of which gifts in kind</i>	<i>847</i>	<i>1,508</i>
Restricted public-sector grants	28,562,209	30,959,490
Interest income	0	0
Other income	2,400,115	1,767,790
Total income	41,713,895	38,328,014

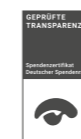


Bequeath a better future

"Assistance towards self-reliance" has been the fundamental principle underlying the work performed by Help for more than 40 years now: We teach people how to improve their living conditions through their own efforts. When you make a bequest, you spread hope and help ensure a better future for people in need by giving them an opportunity to determine their own destinies and live in dignity and safety.



Order our free information leaflet on wills today: Sabine Preker will be happy to assist you: Tel.: +49 228 91529-12, preker@help-ev.de



www.help-ev.de

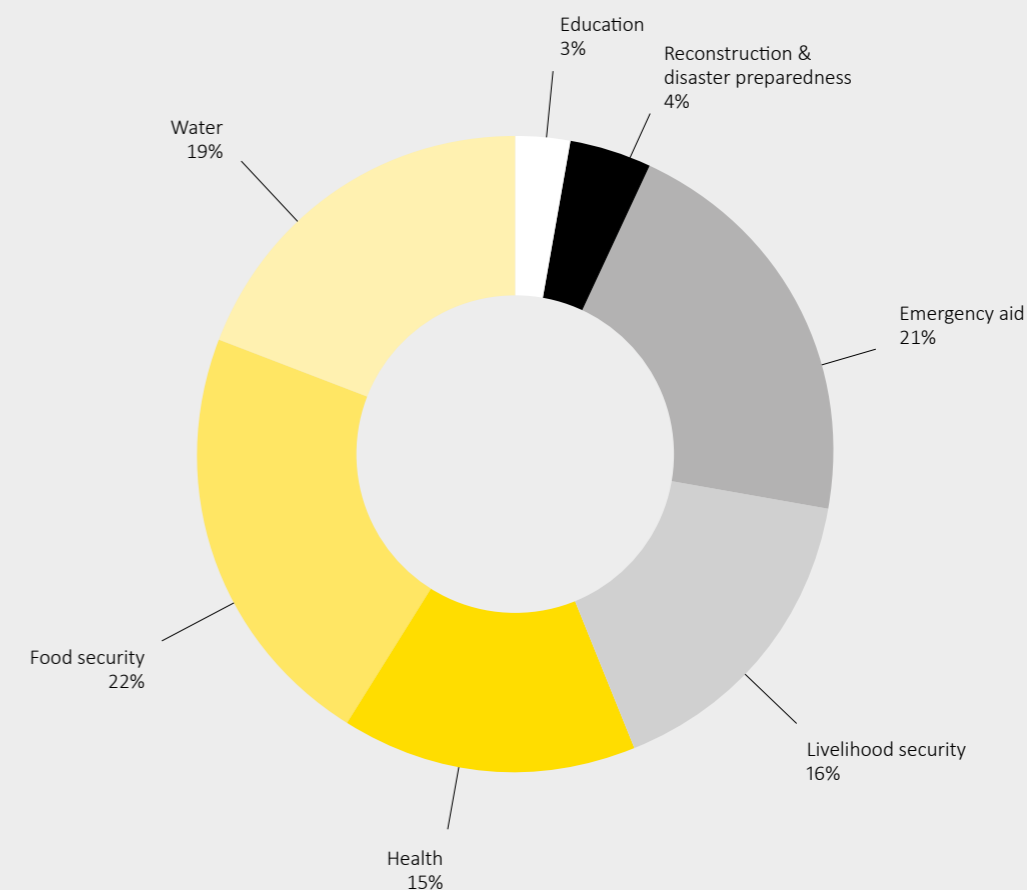


EXPENDITURE (EUR)	2021	2020
Total expenses for public relations and donation advertising, statutory educational and press work (EUR)	1,432,402	893,679
Public relations and donor liaison	1,149,095	670,771
<i>of which personnel expenses</i>	91,345	84,856
Statutory educational work	134,387	115,462
<i>of which personnel expenses</i>	127,374	92,400
Statutory press work	148,920	107,446
<i>of which personnel expenses</i>	130,641	88,575
Total administration expenses (EUR)	1,669,713	1,234,543
Wages and salaries, including social security contributions and pension expenses	928,954	599,755
Legal and consultancy expenses	212,750	181,976
Premises and facilities	137,903	140,944
Postage, telephone, courier services	35,470	34,111
Office supplies	68,867	56,946
Repairs and maintenance	11,195	6,478
Insurance policies and contributions	85,171	87,055
Data protection expenses	15,440	13,184
Interest expenses	23,805	6,978
Travel expenses	8,455	2,172
Continuing education courses	6,178	12,774
Ancillary costs arising from monetary transactions	77,938	46,471
Boards' expenses	8,044	10,880
External services and work	17,230	3,306
Operating lease expenses/rental charges for movable assets	1,744	4,475
Vehicle expenses	1,082	1,066
Personnel search and administration	7,583	9,099
Other expenses	21,904	16,873
Total project expenditure (euros)	34,660,661	35,914,671
<i>of which external funds</i>	28,562,209	30,959,490
<i>of which own funds</i>	6,098,452	4,955,181
Share of personnel expenses in project expenditure	1,754,745	1,610,813
Expenses from other accounting periods	0	104,574
Extraordinary project expenditure	0	275,260

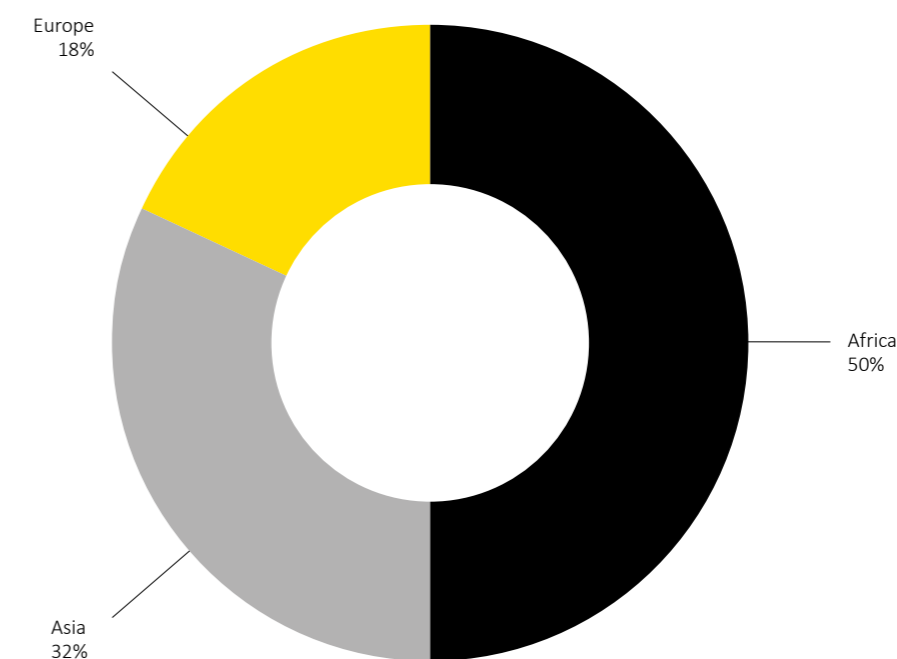
Please see the Executive Board report on pages 20-23 for further details of the income and expenditure on these pages and changes in relation to the previous year.

FINANCIAL PLANNING 2022 (EUR)	TARGET 2022	ACTUAL 2021
Restricted grants	29,500,000	28,562,209
Donations, general	3,500,000	4,447,873
Donations, restricted	5,000,000	6,303,698
Expenses for public relations/educational work/press work	1,866,031	1,432,402
Administration expenses	1,614,373	1,669,713

Project expenditure by project objective

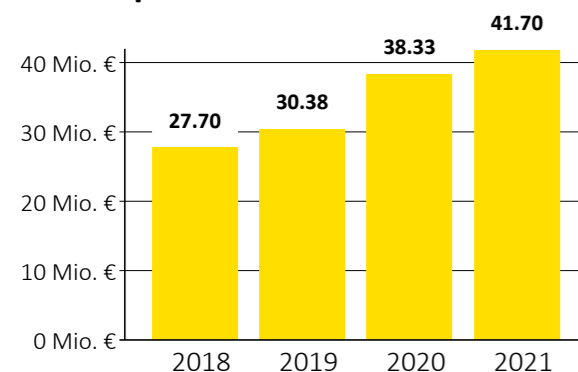


Project expenditure by region

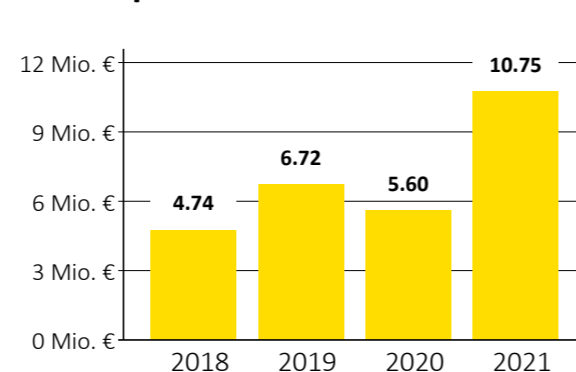


Development in income and expenditure

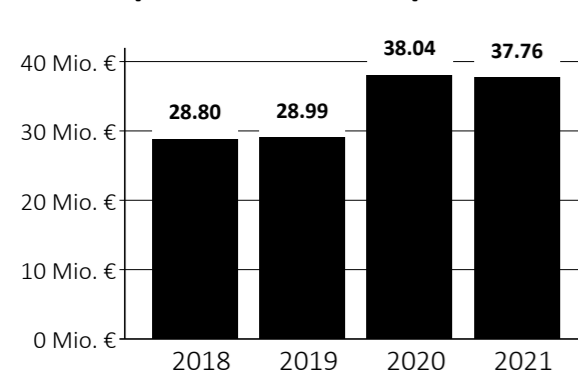
Development in total income



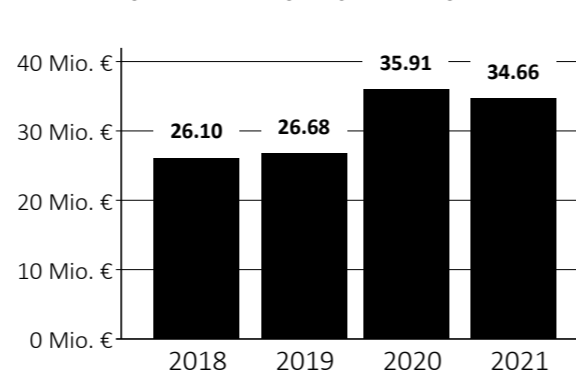
Development in donations



Development in total expenditure



Development in project expenses



Consolidated income statement for the financial year 2021

	2021	2020
	EUR	EUR
Income from continuing operations	41,272,735.49	38,301,849.86
a) Donations	10,751,571.40	5,600,734.26
b) Income from restricted grants	28,562,209.23	30,959,490.09
c) Other income	1,958,954.86	1,741,625.51
Change in unused restricted donations	-1,662,275.46	188,837.58
Other operating income	441,159.37	26,164.03
Subtotal	40,051,619.40	38,516,851.47
Amortisation and depreciation on intangible and fixed assets	17,355.11	16,633.11
Expenses from ongoing activities	37,738,971.19	38,415,750.16
a) Project expenses	34,660,661.05	35,914,671.33
b) Personnel expenses (administration only)	928,953.86	599,755.24
c) Administration needs	1,716,487.03	1,132,025.20
d) Maintenance and repair expenses	68,866.91	56,946.24
e) Contributions and insurance policies	85,171.13	87,055.27
f) Rental expenditure	137,903.12	140,944.02
g) Other expenses	140,928.09	104,518.82
h) Expenses from other accounting periods; extraordinary expenses	0.00	379,834.04
Subtotal	2,295,293.10	84,468.20
Other interest and similar income	0.00	0.48
Interest and similar expenses	23,805.15	6,977.56
Result after taxes, annual surplus	2,271,487.95	+77,491.12

Remuneration structure in 2021

GROUP/ POSITION	REMUNERATION GROUP	MONTHLY GROSS SALARIES FROM - TO IN EUROS	YEARLY SPECIAL PAYMENTS FROM - TO IN EUROS	CONTRIBUTIONS TO THE PENSION SCHEME* IN EUROS
Department head	E 13	5,899.26 - 5,899.26	3,539.56 - 3,539.56	2,566.00
Executive Units	E 12	4,454.13 - 5,517.78	4,081.38 - 4,081.38	2,566.00
Consultants	E 11	3,508.11 - 5,292.98	2,806.49 - 4,234.38	2,566.00
Account officer	E 10	3,380.51 - 4,299.65	2,704.41 - 3,439.72	2,566.00
Auxiliary workers	E 9	2,712.04 - 2,712.04	2,169.63 - 2,169.63	2,566.00
Traineeship		1,659.58 - 1,659.58	1,264.12 - 1,264.12	-
Voluntary social year		776.00 - 776.00	-	-

The salaries of full-time Help employees in Bonn and Berlin are aligned with the remuneration system of the Collective Wage Agreement for Federal Civil Servants (TVöD). The gross annual salaries consist of monthly salaries, a yearly special payment of a maximum of 80% of a monthly salary and contributions to the company pension scheme of up to 2,566 euros for employees working under indefinite contracts. The actual salary ranges are shown here as monthly salaries. The remuneration of the Management and its two deputies is also based on TVöD (15Ü or 14) and is mentioned cumulatively on page 21 in order to safeguard the right to informational self-determination.

*For employees working under indefinite contracts

Trust and transparency are important to us

Transparency and responsible action are among the most important principles that guide the work conducted by Help around the globe. The proper and transparent utilisation of the grants and donations provided to Help in line with our



Articles of Association and the efficiency of our work are monitored and confirmed by internal and external audits.

Allocation of income and expenses in the 2021 financial year to divisions and functions/areas © Deutscher Spendenrat e.V.

OPERATIONS/ACTIVITIES	Total profit and loss account	FULFILMENT OF STATUTORY PURPOSES/NON-MATERIAL AREA				FULFILMENT OF STATUTORY PURPOSES/NON-MATERIAL AREA						
		Direct activities		Indirect activities		Management/ administration	Donation advertising	Subtotal for indirect activities	Special-purpose operations (incl. management)	Total statutory activities	Asset management	Jointly assessed taxable business operations
		Direct non-material activities/projects	Educational/public relations work as set forth in the Articles of Association	Subtotal non-material area								
Item description												
1. Donations and similar income	€9,089,295.94	€9,089,295.94		€9,089,295.94			€0.00		€9,089,295.94			
of which membership fees/sponsorship fees	€0.00			€0.00			€0.00		€0.00			
2. Revenues (performance payments)	€0.00			€0.00			€0.00		€0.00			
3. Change in inventories of finished and unfinished goods and services	€0.00			€0.00			€0.00		€0.00			
4. Own work capitalised	€0.00			€0.00			€0.00		€0.00			
5. Grants to finance current expenses	€28,562,209.23	€28,562,209.23		€28,562,209.23			€0.00		€28,562,209.23			
6. Other operating income	€2,400,114.23	€428,425.04	€0.00	€428,425.04	€1,971,689.19		€1,971,689.19		€2,400,114.23			
Subtotal income	€40,051,619.40	€38,079,930.21	€0.00	€38,079,930.21	€1,971,689.19	€0.00	€1,971,689.19	€0.00	€40,051,619.40	€0.00	€0.00	
7. Direct expenses for statutory purposes/project expenses	€33,988,958.72	€32,905,916.48	€1,083,042.24	€33,988,958.72			€0.00		€33,988,958.72			
8. Cost of materials	€0.00			€0.00			€0.00		€0.00			
9. Staff costs	€3,033,058.37	€1,754,744.57	€258,015.32	€2,012,759.89	€928,953.86	€91,344.62	€1,020,298.48		€3,033,058.37			
Subtotal expenses	€37,022,017.09	€34,660,661.05	€1,341,057.56	€36,001,718.61	€928,953.86	€91,344.62	€1,020,298.48	€0.00	€37,022,017.09	€0.00	€0.00	
10. Interim result 1	+ €3,029,602.31	+ €3,419,269.16	- €1,341,057.56	+ €2,078,211.60	+ €1,042,735.33	- €91,344.62	+ €951,390.71	€0.00	+ €3,029,602.31	€0.00	€0.00	
11. Income from grants to finance investments	€0.00			€0.00			€0.00		€0.00			
12. Income from the reversal of special items/liabilities	€0.00			€0.00			€0.00		€0.00			
13. Expenses from additions to special items/liabilities	€0.00			€0.00			€0.00		€0.00			
14. Amortisation and depreciation on intangible and tangible assets	€17,355.11			€0.00	€17,355.11		€17,355.11		€17,355.11			
15. Other operating expenses	€716,954.10			€0.00	€716,954.10		€716,954.10		€716,954.10			
16. Interim result 2	+ €2,295,293.10	+ €3,419,269.16	- €1,341,057.56	+ €2,078,211.60	+ €308,426.12	- €91,344.62	+ €217,081.50	€0.00	+ €2,295,293.10	€0.00	€0.00	
17. Income from participating interests	€0.00			€0.00			€0.00		€0.00			
18. Income from other long-term securities and loans	€0.00			€0.00			€0.00		€0.00			
19. Other interest and similar income	€0.00			€0.00			€0.00		€0.00			
20. Write-downs on long-term financial assets and current securities	€0.00			€0.00			€0.00		€0.00			
21. Interest and similar expenses	€23,805.15	€23,670.15		€23,670.15	€135.00		€135.00		€23,805.15			
22. Taxes on income	€0.00			€0.00			€0.00		€0.00			
23. Result after taxes	+ €2,271,487.95	+ €3,395,599.01	- €1,341,057.56	+ €2,054,541.45	+ €308,291.12	- €91,344.62	+ €204,347.17	€0.00	+ €2,271,487.95	€0.00	€0.00	
24. Other taxes	€0.00			€0.00			€0.00		€0.00			
25. Annual surplus	+ €2,271,487.95	+ €3,395,599.01	- €1,341,057.56	+ €2,054,541.45	+ €308,291.12	- €91,344.62	+ €204,347.17	€0.00	+ €2,271,487.95	€0.00	€0.00	
Total income (EUR)	€40,051,619.40	€38,079,930.21	€0.00	€38,079,930.21	€1,971,689.19	€0.00	€1,971,689.19	€0.00	€40,051,619.40	€0.00	€0.00	
Total income (%)	100.00 %	95.08 %	0.00 %	95.08 %	4.92 %	0.00 %	4.92 %	0.00 %	100.00 %	0.00 %	0.00 %	
Total expenses (EUR)	€37,780,131.45	€34,684,331.20	€1,341,057.56	€36,025,388.76	€1,663,398.07	€91,344.62	€1,754,742.69	€0.00	€37,780,131.45	€0.00	€0.00	
Total expenses (%)	100.00 %	91.81 %	3.55 %	95.36 %	4.40 %	0.24 %	4.64 %	0.00 %	100.00 %	0.00 %	0.00 %	

Statement of financial position as at 31 December 2021

ASSETS	31 December 2021	PREVIOUS YEAR
	EUR	EUR
FIXED ASSETS		
I. Intangible assets		
<i>Paid concessions, commercial property rights and similar rights and assets as well as licences for such rights and assets</i>	3.00	3.00
II. Property, plant and equipment		
<i>Other equipment, operating and office equipment</i>	29,912.00	35,521.00
CURRENT ASSETS		
I. Receivables and other current assets	3,155,600.00	3,996,564.78
<i>1. Receivables - restricted grants</i>	2,253,137.67	2,679,898.16
<i>2. Other assets</i>	902,462.33	1,316,666.62
II. Cash, credit at banks and cheques	15,305,840.97	13,404,880.78
<i>1. Cash on hand</i>	431,469.96	99,162.63
<i>2. Cash at banks and credit institutions</i>	14,856,057.31	13,295,247.52
<i>3. Cheques</i>	18,313.70	10,470.63
DEFERRED EXPENSES AND ACCRUED INCOME	173,806.54	117,945.61
	18,665,162.51	17,554,915.17

LIABILITIES	31 December 2021	PREVIOUS YEAR
	EUR	EUR
SHAREHOLDER'S EQUITY	7,154,398.73	4,882,910.78
<i>I. Result carried forward</i>	4,882,910.78	4,805,419.66
<i>II. Profit/loss for the year</i>	2,271,487.95	+77,491.12
AS YET UNUSED RESTRICTED DONATIONS	4,273,009.51	2,610,734.05
PROVISIONS		
<i>Other provisions</i>	303,023.00	674,181.00
LIABILITIES	6,934,731.27	9,387,089.34
<i>1. Liabilities to banks and credit institutions</i>	3,363.92	100,234.40
<i>2. Trade payables</i>	109,875.74	79,934.46
<i>3. Receivables - unused restricted grants</i>	6,704,980.29	9,081,081.15
<i>4. Other liabilities</i>	116,511.32	125,839.33
	18,665,162.51	17,554,915.17

The auditor has issued an opinion extract, which is given below on the full financial statements as at 31 December 2021 (balance sheet, profit and loss statements and annexes) as well as on the Management Report for the financial year from 1 January to 31 December 2021.

AUDIT OPINION FROM THE INDEPENDENT AUDITOR

To Help – Hilfe zur Selbsthilfe e.V., Bonn, Germany

Audit opinion

We have examined the Consolidated Financial Statements of Help – Hilfe zur Selbsthilfe e.V., Bonn – consisting of the balance sheet as at 31 December 2021 and the profit and loss accounts for the financial year from 1 January to 31 December 2021 as well as annexes including an account of accounting and valuation methods. We have also examined the Management Report of Help – Hilfe zur Selbsthilfe e.V., Bonn for the financial year from 1 January to 31 December 2021.

In our opinion, based on the findings of our audit,

- the attached annual accounts give, in all materially relevant aspects and in conformity with the provisions of German commercial law and in compliance with German generally accepted audit principles, a true and fair view of the assets and financial position of the association as at 31 December 2021 and of the results of its operations for the financial year from 1 January to 31 December 2021 and
- the Management Report is consistent with the financial position of the association. The Management Report is in all materially relevant aspects in

conformity with the Consolidated Financial statements and with German legal provisions and is an accurate picture of the opportunities and risks in future developments.

Pursuant to Section 322 (3) 1 of the German Commercial Code (HGB), we declare that our audit has not led to any reservations concerning the regularity of the financial statements and the Management Report.

Basis of the audit opinion

We conducted our examinations of the financial statements and the Management Report in accordance with Section 317 HGB and the generally accepted German standards for the audit of financial statements promulgated by the Institut der Wirtschaftsprüfer (IDW). Our responsibility under these provisions and principles is further explained in the section on "Responsibility of the auditor for examining the Consolidated Financial Statements and the Management Report" of our audit opinion. We are independent of the association in conformity with the provisions of German commercial and professional law and have fulfilled our other German professional obligations in conformity with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Cologne, 19 August 2022

Solidaris Revisions-GmbH
Auditors · Tax consultancy

signed Edgar Kempenich
Edgar Kempenich
Auditor/Tax accountant

signed Petra Assenmacher
Petra Assenmacher
Auditor/Tax accountant

Funding agencies and cooperation partners in 2021

- ▶ 24 Gute Taten e.V.
- ▶ Action Medeor
- ▶ Aktion Deutschland Hilft (ADH)
- ▶ Arcanum Foundation
- ▶ AUDI AG
- ▶ Federal Foreign Office (AA)
- ▶ Beard for Education
- ▶ Beneficiaries
- ▶ Federal Ministry for Economic Cooperation and Development (BMZ)
- ▶ cosnova GmbH
- ▶ DAF Trucks Deutschland GmbH
- ▶ Deichmann Foundation
- ▶ German Embassy in Belgrade
- ▶ German Embassy in Podgorica
- ▶ German Embassy in Sarajevo
- ▶ German Embassy in Tirana
- ▶ Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)
- ▶ Deutsche Postcode Lotterie
- ▶ Dieter von Holtzbrinck Stiftung GmbH
- ▶ DOHLE Foundation
- ▶ EDEKA Foundation
- ▶ European Union development aid (EU)
- ▶ European Civil Protection and Humanitarian Aid Operations (ECHO)
- ▶ EuropeAid
- ▶ Burkina Faso Ministry of Health
- ▶ Global Fund
- ▶ Helvetas Swiss
- ▶ Karl Marbach
- ▶ UNICEF - United Nations Children's Fund
- ▶ Local communities
- ▶ Medicor Foundation
- ▶ Mercy Hands
- ▶ NAK-karitativ, relief organisation of the New Apostolic Church (NAKK)
- ▶ PATRIP Foundation
- ▶ Reiner Meutsch Foundation FLY & HELP
- ▶ Roma Active Albania Awards (EU)
- ▶ ShelterBox
- ▶ State Chancellery in North Rhine-Westphalia
- ▶ Stifterverband für die Deutsche Wissenschaft e.V.
- ▶ Stiftung der Deutschen Lions (SDL)
- ▶ Swedish International Development Cooperation Agency (SIDA)
- ▶ United Nations Population Fund (UNFPA)
- ▶ World Food Programme (WFP)
- ▶ ZF hilft e.V.

2021 projects

COUNTRY	NUMBER OF PROJECTS	PROJECT OBJECTIVES *	BRIEF DESCRIPTION**	TOTAL 2021 EXPENDITURE IN EUROS***	BENEFICIARIES****	FUNDING AGENCIES/ COOPERATION PARTNERS
Africa						
Burkina Faso	4	Health	Supporting local health facilities in providing medical care to mothers and children; monitoring of state implementation of free healthcare	€972,467.41	1,637,542 people directly, 2,091,282 people indirectly	EuropeAid, Burkina Faso Ministry of Health, ADH
	2	Health	Promoting sanitary measures during the coronavirus pandemic	€484,064.45	3,990,357 people	UNICEF
	1	Health	Promoting health care and combating acute malnutrition in the northern part of Burkina Faso	€1,468,280.22	519,018 people	ECHO, UNICEF, ADH
	1	Water	Improving access to drinking water and sanitary facilities	€12,888.79	65,559 people	UNICEF
	1	Food security	Improving food security and reducing malnutrition in Yatenga & Zondoma	€634,818.72	4,936,610 people	AA, ADH
	1	Education	Construction of classrooms, latrines and housing for teachers in Sorogo	€20,684.76	191 people directly, 700 people indirectly	Fly & Help
	2	Livelihood security	Safeguarding the livelihoods and improving the crisis resilience of internally displaced persons and host populations	€371,403.05	957,400 people	BMZ, ShelterBox, ADH
DR Congo	2	Health	Conducting information campaigns on COVID-19 and chlorine production in North Kivu	€17,184.29	12,000 people directly, 250,000 people indirectly	ADH
	1	Water	Preventing and combating infectious diseases through the improvement of water supplies and hygiene and sanitary services in North Kivu	€12,354.00	163,951 people	ADH
Mali	1	Health	Empowering women in the areas of prenatal care and family planning	€310,884.67	900 people	UNFPA
	2	Health	Improving access to food and primary health care for mothers and children under five	€2,856.71	75,840 people	AA, UNICEF, ADH
	1	Health	Improving access to HIV and TB tests and treatment for vulnerable groups	€821,670.45	29,739 people	Global Fund
	2	Water	Improving access to drinking water and sanitary facilities	€2,304,214.10	151,956 people	BMZ, ADH
	3	Food security	Food supplies and socio-economic empowerment for vulnerable groups	€17,187.78	129,692 people	GIZ, PATRIP Foundation, WFP
Niger	2	Health	Supporting health and food activities for vulnerable groups in the Tillabéri region	€703,304.76	324,451 people	ECHO, ADH
	1	Water	Emergency measures for water hygiene and provision of sanitary facilities and services after floods	€35,413.27	20,000 people	UNICEF
	1	Food security	Improving the diets of mothers and children in the first 1,000 days after birth	€86,435.80	96,782 people	UNICEF
Zimbabwe	2	Food security	Safeguarding food supplies and livelihoods through the promotion of sustainable drought-resistant agricultural methods and effective marketing techniques	€1,750,821.08	22147 people directly, 174,928 people indirectly	FAO, beneficiaries, ADH
	1	Livelihood security	Supporting families affected by Cyclone Idai through reconstruction measures	€106,946.15	11,750 people	ADH
	1	Disaster preparedness	Disaster-preparedness measures for communities and schools in disaster-prone regions	€248,382.73	36,990 people	ADH
South Sudan	2	Water	Providing aid for multiple needs to displaced people and host communities in Lakes State and western Jonglei State	€1,554,128.62	125,531 people	AA, SDL, Fly & Help, ADH
	2	Food security	Treatment of acute malnutrition in Yirol West & East; school meals for children in Juba	€364,603.70	123,693 people	UNICEF, WFP
Chad	1	Emergency aid	Aid for those affected by the Boko Haram crisis in the Lake Chad and Diffa (Niger) regions	€1,460,678.71	52,685 people	AA, ADH

COUNTRY	NUMBER OF PROJECTS	PROJECT OBJECTIVES *	BRIEF DESCRIPTION**	TOTAL 2021 EXPENDITURE IN EUROS***	BENEFICIARIES****	FUNDING AGENCIES/ COOPERATION PARTNERS
	2	Water	Improving water supplies and promoting the regional integration of refugees in East Chad	€489,296.92	37,865 people	BMZ, SDL
West Africa <i>Regional project</i>	1	Food security	Providing humanitarian aid to the population affected by cross-border conflicts and food crises in Burkina Faso, Mali and Niger	€3,174,344.18	535,612 people directly, 2,587,377 people indirectly	AA, ADH
Asia						
Afghanistan	1	Emergency aid	Winter relief measures for particularly vulnerable families	€14,817.08	6,300 people	UNICEF
	1	Emergency aid	Emergency aid for internally displaced persons after the assumption of power by the Taliban	€12,691.58	10,080 people	ADH
	1	Health	Protecting disadvantaged and highly vulnerable children from violence, abuse and exploitation during the coronavirus pandemic	€55,926.59	263,340 people directly, 30,380 people indirectly	UNICEF, ADH
	1	Health	Construction of a medical screening centre and provision of equipment	€14,514.24	784,750 people	PATRIIP Foundation, ADH
	1	Food security	Provision of food and reintegration assistance for children who have been affected by violence and displacement	€136,386.73	3,729 people	UNICEF, ADH
	1	Food security	Construction of a plant quarantine centre in order to strengthen Afghan farmers	€125,511.39	2,300 people directly, 16,500 people indirectly	PATRIIP Foundation, ADH
	1	Education	Supporting vocational education for disadvantaged and highly vulnerable children and adolescents	€892,146.90	2,300 people	UNICEF, ADH
	1	Livelihood security	Empowering working women through the construction of a production, exhibition and commerce centre	€182,903.11	2,500 people directly, 150,000 people indirectly	PATRIIP Foundation, ADH
Bangladesh	2	Emergency aid	Emergency aid in the aftermath of a major fire in the Rohingya refugee camp	€81,411.46	28,000 people	NAKK, Action Medeor, ADH
India	2	Emergency aid	COVID-19 emergency aid measures	€184,130.57	44,380 people	DOHLE Foundation , NAKK, ZF hilft e.V., ADH
Indonesia	1	Health	Support for health care during the COVID-19 pandemic	€21,974.05	893 people directly, 3,600 people indirectly	ADH
	2	Climate protection	Reducing plastic pollution and generating income	€202,341.17	10,683 people directly, 291,150 people	ADH
Iraq	2	Water	Sustainable improvement of access to clean drinking water in the Ninawa region	€2,229,741.31	534,000 people	AA, 24 Gute Taten e.V., ADH
	2	Livelihood security	Vocational training for refugee women	€18,277.97	42 people	Karl Marbach, Mercy Hands, ADH
Yemen	1	Health and water	Improving access to medical care, drinking water and sanitary facilities	€174,381.47	16 health centres, 72,250 people	SDL, ADH
Jordan	1	Livelihood security	Developing urban agriculture with the aim of sustainably reinforcing the livelihoods of Syrian refugees and Jordanian families	€48,675.06	248 people directly, 6,140 people indirectly	ADH
Lebanon	1	Reconstruction	Supporting the reconstruction after the explosion in Beirut	€236,536.06	169 people	DOHLE Foundation, NAKK, SDL, ADH
	1	Livelihood security	Assistance for small businesses after the explosion	€56,677.36	71 micro and small enterprises	State Chancellery in North Rhine-Westphalia, ADH, SDL
Philippines	1	Emergency aid	Measures to support particularly vulnerable communities during the COVID-19 pandemic	€51,650.29	10,495 people	ADH
Syria	1	Emergency aid	Humanitarian aid in the form of hygiene packages distributed in refugee camps	€4,883,123.96	180,000 people	AA, SDL, ADH
	1	Food security	Return assistance for internally displaced Syrian people through the promotion of agriculture and water supply	€1,500,190.66	12,624 people directly, 600,000 people indirectly	BMZ, ADH
	1	Education	Reconstruction of schools and provision of equipment	€6,993.01	766 people	Beard for Education
Europe						
Albania	1	Emergency aid	Emergency aid for earthquake victims	€2,769.60	150 people	Arcanum Foundation, NAKK, ZF hilft e.V., ADH, local communities

COUNTRY	NUMBER OF PROJECTS	PROJECT OBJECTIVES *	BRIEF DESCRIPTION**	TOTAL 2021 EXPENDITURE IN EUROS***	BENEFICIARIES****	FUNDING AGENCIES/ COOPERATION PARTNERS
	1	Emergency aid	Emergency aid for particularly vulnerable groups during the COVID-19 pandemic	€9,995.00	361 people	German Embassy in Tirana
Bosnia and Herzegovina	1	Emergency aid	Emergency aid in the aftermath of a major fire in the "Lipa" refugee camp in Bihać	€165,409.97	400 people	Action Medeor, NAKK, DOHLE Foundation, ADH
	1	Emergency aid	Support for health facilities during the COVID-19 pandemic	€55,281.22	83,391 people	German Embassy in Sarajevo
	2	Livelihood security	Empowering small businesses in rural Bosnia and Herzegovina	€127,840.29	185 people directly, 400 people indirectly	BMZ, local communities, beneficiaries
	1	Livelihood security	Promoting income generation in Dobretići	€60,098.00	60 people	Deichmann Foundation, local communities, beneficiaries
Germany	1	Emergency aid	Emergency aid after the flood disaster	€42,785.84	1,500 people	ADH
	1	Reconstruction	Reconstruction of schools and social institutions and organisations in areas affected by the flooding	€898,975.85	12,000 people	AUDI AG, cosnova GmbH, DAF Trucks Deutschland GmbH, Deutsche Postcode Lotterie, Dieter von Holtzbrinck Stiftung GmbH, EDEKA Foundation, Stifterverband für die Deutsche Wissenschaft e.V., ZF hilft e.V., ADH
Greece	1	Emergency aid	Providing emergency aid after the fire in Moria refugee camp on Lesbos	€56,405.53	345 people	DOHLE Foundation
Kosovo	2	Livelihood security	Empowering economically and socially disadvantaged people through income-generating measures	€222,767.40	288 micro-businesses, 338 vocational training courses, one NGO	Medicor Foundation, Roma Active Albania Awards (EU), local communities, beneficiaries
Montenegro	5	Livelihood security	Improving access to the labour market for Roma and other disadvantaged groups	€207,656.97	387 people	EU, German Embassy in Podgorica, local communities, ADH
	3	Livelihood security	Promoting and protecting the rights and living conditions of Roma and other disadvantaged groups	€100,354.76	3432 people	EU, local communities, ADH
Serbia	1	Reconstruction	Renovation of an orphanage in Mitrovo Polje	€13,882.84	787 people	German Embassy in Belgrade
	2	Livelihood security	Improving the living conditions of Roma and other disadvantaged groups through income-generating measures	€255,635.46	2,790 people	SIDA, local communities, beneficiaries
	1	Livelihood security	Migration management and support of voluntary return	€1,954,517.74	96 people	GIZ
South East Europe Regional projects	2	Livelihood security	Supporting socio-economic stability in the Western Balkans	€1,718,055.19	3,390 people, 150 start-ups, 150 small businesses, one daycare centre	AA, Helvetas Swiss, Medicor, local communities, beneficiaries
	1	Environmental protection	Creating legal earning opportunities for waste pickers, promoting recycling, and raising awareness of how to use plastic responsibly	€133,376.93	2 recycling companies, 12 people	GIZ
Ukraine	1	Livelihood security	Support for displaced persons and other disadvantaged groups in Ukraine through income-generating measures	€71,085.57	The Russian invasion ended the project prematurely.	ADH
				€34,653,211.50		
				€7,449.55	General project management and project planning	
				€34,660,661.05	Total project expenditure	
				€6,098,451.82	of which own funds	

Notes:

* 'Emergency aid' applies to projects carried out in immediate response to a disaster. These include our very many projects that aim to achieve a lasting improvement to living conditions for affected individuals and organisations in various sectors. We prefer to divide project objectives by sphere to better illustrate this objective. The project objective 'Environment protection/Sustainability' is carried out across several fields.

** Our internet pages www.help-ev.de provide detailed reports on our work in the project countries and on the individual projects

*** Unless stated otherwise, all projects were carried out with Help funds derived from donations. For projects over the past year, a larger part of the expenditure may be incurred in other financial years (previous year or following year).

**** The number of beneficiaries of a project does not always refer to the reporting year alone. Where a division by accounting period is not possible, it covers the entire project period. Household sizes differ depending on project country. Help factors in a worldwide average of five persons per household. For some projects, the number of people reached cannot be precisely quantified, e.g. when supporting medical facilities. Either the number of people treated in a year is used, or the number of people in the catchment area of the facility.



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